

ZENIA KOTVAL, Ph.D., FAICP

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CURRENT PROFESSIONAL AND ACADEMIC APPOINTMENTS

Professor of Urban and Regional Planning Program, School of Planning Design and Construction, Michigan State University.

Director, Urban Collaborators, MSU Extension and School of Planning Design and Construction, Michigan State University

Fellow of the American Institute of Certified Planners

Board Member, Planning Accreditation Board 2015-18

Educator for the Planning Accreditation Board's Site Visitation Pool

Fulbright Scholar at Tartu College, Tallinn University of Technology, Estonia 2011

Adjunct Professor, Landscape Architecture and Regional Planning, Tartu College, Tallinn University of Technology, Estonia

Adjunct Professor, Landscape Architecture and Regional Planning, University of Massachusetts at Amherst

Teaching Faculty, Lincoln Institute of Land Policy, Cambridge, Massachusetts

Honorary Professor, Tashkent State University, Tashkent, Uzbekistan

Editorial Board Member, Journal Urban Design and Planning, Institution of Civil Engineers

External Expert Reviewer, National Center of Science and Technology Evaluation, Ministry of Education and Science, Republic of Kazakhstan (2011 to present)

EDUCATION

Ph.D. in Regional Planning with a concentration on Industrial and Economic Development. Department of Landscape Architecture and Regional Planning. University of Massachusetts at Amherst. (May 1994).
Dissertation: Rethinking State and Local Industrial Policy: A Case Study of Six New England Mill Towns.

Masters in Regional Planning with a concentration on "Land Use and Industrial Development". Department of Landscape Architecture and Regional Planning. University of Massachusetts at Amherst. (May 1989). Master's Thesis: Reindustrialization in the Blackstone River Valley of Massachusetts.

Bachelors in Architecture with a concentration in Design and Structural Engineering. Academy of Architecture, Bombay, India. (May 1987).

RESEARCH ACTIVITY

BOOKS

White, Sammis and Zenia Kotval (Editors), *Financing Economic Development in the 21st Century*. Published by ME Sharpe: Armonk, NY . 2012. ISBN 978-0-7656-2782-7

Kotval, Zenia, John Mullin and Kenneth Payne, *Business Attraction and Retention: Local Economic Development Efforts*. Published by ICMA: Washington DC. 1996. ISBN 0-87326-118-6.

BOOK REVIEWS

Kotval, Zenia, “Economic Development: Strategies for State and Local Development”. By Steven Koven and Thomas Lyons. *International City Management Association*, 2009

Kotval, Zenia, “Recycling The City: The Use and Reuse of Urban Land”. Edited by Rosalind Greenstein and Yesim Sungu-Eryilmaz. *Economic Development Quarterly*, Vol. 20, #3 (November 2006) pp 387-388.

Kotval, Zenia, “Independent Lens: Downside Up” by Nancy Kelly, *Journal of the American Planning Association*, Vol. 69 #4 (Autumn 2003) pp. 458-459.

Kotval, Zenia, “Industrial Incentives: Competing Among American States and Cities” by Peter Fisher and Alan Peters, *Journal of the American Planning Association*, Vol. 65, # 2, (Spring 1999) pp. 231.

BOOK CHAPTERS

Million, Angela Patricia Machmer and Zenia Kotval, “Engaging and educating young people in sustainable development: communicating research findings and planning practice in an active learning environment” in *The Routledge Handbook of Planning Research Methods*. Editors: Elisabete Silva et al._ Routledge: Taylor and Frances Group, NY and London (2014) pp. 502-518.

Codato, Giovanna and Zenia Kotval with Elena Franco, “Pursuing Sustainable Development in Italian Waterfront Cities: The case of Genoa and Naples” in *Building Sustainable Communities: A Global Urban Context*, Editor: Igor Vojnovic, published by Michigan State University Press (2012). Pp 653-676.

Crawford, Pat, Zenia Kotval and Patricia Machemer “From Boundaries to Synergies of Knowledge and Expertise: Using Pedagogy as a Driving Force for Change.” In *Service-Learning in Design and Planning: Educating at the Boundaries*. 2011 Editors Tom Angotti, Cheryl Doble, Paula Horrigan. New Village Press: Oakland, CA. Pg 209-221 ISBN 13 978-1-61332-001-3

Kotval, Zenia and John Mullin, “IBA Emscher Park: An American Perspective”, in *IBA Emscher Park: Impulse – National, Regional and International*, by Crhista Reicher, Lars Niemann and Angela Uttke (Eds.). Klartext Verlag: Essen. 2011, pp 200-209.

Crawford, Pat L., Kotval, Zenia Z., Machemer, Patricia L. From Boundaries to Synergies of Knowledge and Expertise: Using Pedagogy as a Driving Force for Change. In *Erasing Boundaries: Supporting Communities, Service-Learning in Architecture, Landscape Architecture and Urban Planning*. 2008.

Kotval, Zenia et al, “Industrial Parks” in *Planning and Urban Design Standards*, Edited by the American Planning Association and published by John Wiley and Sons, Inc. 2006. pp 440-441.

Kotval, Zenia and John Mullin, “The New Economy: Implications for Local Community Development” in Elisabeth Hamin, Priscilla Geigis, and Linda Silka (eds) *Preserving and Enhancing Communities: A Guide for Residents, Planners, and Government Officials*. University of Massachusetts Press, 2006, pp 183-192.

Kotval, Zenia and John Mullin, "Economic Framework: The Economics of Sprawl" in David Soule (ed) *Urban Sprawl: A Comprehensive Reference Guide*. Greenwood Press. 2006. pp 79-89.

Balsas, Carlos, Zenia Kotval and John Mullin, "Waterfront Planning and Brownfield Redevelopment in Massachusetts", *The Changing Coast*. Published by EUROCOAST/EUCC: Porto, Portugal. 2002. Pp. 295-303.

Kotval, Zenia, "Measuring the Effectiveness of Downtown Revitalization Strategies", *Commercial Urbanismo Comercial em Portugal e a Necessidade de uma Nova Gestão Urbana*. Edited by Balsas, C. et al. Lisbon: URBE and CMPV Press. 2002. pp. 43-48.

Kotval, Zenia and John Mullin, "Waterfront Planning as a Strategic Incentive to Downtown Enhancement and Livability", *Downtowns: Revitalizing the Centers of Small Urban Communities*. Edited by Michael Burayidi. Routledge Press. 2001. pp.179-196.

Kotval, Zenia and John Mullin, "Economic Impact of Housing" *A Profile of Housing in Massachusetts*. The Donahue Institute, University of Massachusetts Press. 1998. pp. 31-34.
(The comprehensive version is on the web at: www.donahue.upassp.edu).

Kotval, Zenia and John Mullin, "The Changing Dynamics of Local Economic Development and Planning", *Revolutionary Ideas in Planning: Proceedings of the 1998 National Planning Conference*. Edited by Bill Pable and Bruce McClendon. Published by AICP Press, American Institute of Certified Planners. 1998. pp. 501-514.

Kotval, Zenia and John Mullin, "The Once and Future of Medium Sized Harbours", *Environmental Challenges in an Expanding Urban World and the Role of Emerging Information Technologies*. Edited by Jack Ahern and Joao Machado. Published by CNIG-National Centre for Geographical Information, Lisbon, Portugal. 1997. pp. 231-235.

Kotval, Zenia, "The Greenfield-Brownfield Debate" *Making Cities Livable*. Edited by Suzanne H. Crowhurst Lennard, Sven von Ungern-Sternberg and Henry L. Lennard. Published by the Gondolier Press, CA. 1997. pp. 261-266.

EDITORIALS

Kotval, Zenia, Editorial in Proceedings of the Institution of Civil Engineers: Urban Design and Planning. Aug 1 2016. #169, (4), p. 163-164.

BULLETINS AND MONOGRAPHS

Urban Collaborators Resource Team, Understanding your Economy, Michigan State University Extension 2009

Urban Collaborators Resource Team, Neighborhood Retail, Michigan State University Extension 2009

Urban Collaborators Resource Team, Temporary Uses, Michigan State University Extension 2009

Kotval, Zenia and John Mullin, Fiscal Impacts of Development" in *Local Government and Development Finance*, published by the Lincoln Institute of Land Policy, September 2006. www.lincolninst.edu/subcenters/.../kotval-mullin-fiscal-impact.pdf

ARTICLES IN REFEREED JOURNALS

Kotval-K, Z, Cassi Meitl and Zenia Kotval, "Should the public sector play a greater role funding Brownfield Redevelopment Projects? A Transatlantic Comparison". *International Planning Studies*. Forthcoming.

Schliemann, B. et al., "The adaptive reuse of closed military bases in New England". *International Journal of Heritage Architecture*. January 2017, #1 (2), 216-225

Nutt, N. et al., "Supilinn, Tartu—The Lively Vernacular Against Urban Renewal: A Lefebvorean Critique", *Space and Culture*. October 2016, #19(4): 332-344.

Mullin, John and Zenia Kotval. "Key Trends in Port Regeneration". *Environmental Law and Management*, December 2015, #27: 99-103.

Kotval, Zenia and John Mullin. "Challenges and opportunities for sustainable waterfront revitalization", *International Journal of Social Sustainability in Economic, Social and Cultural Context*. 2015, #10, (3-4), p. 19-30.

Tintõra, J., et al., Urban brownfields in Estonia: scope, consequences and redevelopment barriers as perceived by local governments. *Moravian Geographical Reports*, February 2015, Vol. 22, No. 4, p. 25–38.

Nurme, Sulev et al., "Baroque manorial cores and the landscape" *Journal of Cultural Heritage Management and Sustainable Development*, November 2014. 4(2): 166-183.

Cooper J et al., "University Community Partnerships", *Journal of Humanities* Special Issue, March 2014. 88-101. Open Access: www.mdpi.com/journal/humanities.

Nutt, Nele et al., "Restoring manor parks: exploring and specifying original design and character through the study of dendrologous plants in Estonian historical manor parks", *Baltic Forestry*. February 2014. 19(2): 280-288.

Kotval, Zenia, Patricia Machemer and Jeff Keesler: Experiential Learning Within The Context Of International Partnerships And Study Abroad Programs, *Transylvanian Review of Administrative Sciences*, Special Issue: February 2013. 68-80.

Kotval, Zenia et al. 2012. A Living Wage Standard: A case study of the US Virgin Islands. *Local Economy*. Volume 27 Issue 5-6 August 2012 pp. 622 - 638.

Formosi, Michael, Kotval, Zenia Z., Mullin, John. 2010. The Church in Place and Space: The case of the Springfield Diocese. *International Journal of Public Policy* 1:1 386-396.

Kotval, Zenia Z., Mullin, John. 2010. The Changing Port City: Sustainable Waterfront Revitalization. *Journal of Town and City Management* 1 (1): 31-46.

Ahern, Jack, Jennings, Lee, Fenstermacher, Beth, Warren, Paige, Charney, Noah, Jackson, Scott, Mullin, John, Kotval, Zenia Z., Brena, Sergio, Civjan, Scott, Carr, Ethan. 2009. Issues and Methods for Transdisciplinary Planning of Combined Wildlife and Pedestrian Highway Crossings. *Transportation Research Record* 2123 129-136.

Kotval, Zenia and John Mullin, "The Revitalization of New England's Small Town Mills". *Local Economy*, Volume 24, # 2 (March 2009), pp 151 – 167.

Crawford, Pat, Zenia Kotval, Warren Rauhe and Zeenat Kotval. "Social capital development in participatory community planning & design", *Town Planning Review*, Volume 79, #5 (November 2008), pp 533-553.

Kotval, Zenia, John Mullin and Zeenat Karamchandani "Partnerships and Fiscal Implications of Planning and Development" *Planning Practice and Research*, Volume 23, # 4 (November 2008), pp 461 - 478.

Codato, Giovanna, Zenia Kotval and Elena Franco. "Organisational Culture in Downtown Revitalization and Town Centre Management", *The International Journal of Knowledge, Culture and Change Management*, Volume 7, Issue 3 (2007), pp.99-106.

Kotval, Zenia and John Mullin. "The Office/Industrial Land Dilemma: A Study of the Blackstone River Corridor in Massachusetts", *Economic Development Journal*, Vol. 5, #3 (Summer 2006) pp. 16-22

Kotval, Zenia. "The Link Between Community Development Practice And Theory: Intuitive Or Irrelevant. A Case Study of New Britain, Connecticut. *Community Development Journal*, Vol. 41 #1 (January 2006) 75-88

Kotval, Zenia, "Preservation and Housing as Catalysts for Economic Growth: A Look at the Impacts of the Massachusetts Community Preservation Act". *Economic Development Journal*, Vol. 3, #1 (Winter 2004) pp. 43-49.

Kotval, Zenia, "Teaching Experiential Learning in the Urban Planning Curriculum", *Journal of Geography in Higher Education*. Vol. 27, #3 (January 2004). pp. 297-308.

Kotval, Zenia, "University Extension and Urban Planning Programs: An Efficient Partnership". *Journal of Extension*. Vol. 41 # 1 (February 2003). pp. 1-9.

Kotval, Zenia, "Opportunity Lost: A Clash between Politics, Planning and Design in Defense Housing for Pittsfield Massachusetts", *Journal of Planning History*. Vol. 2, # 1 (Winter 2003) pp. 25-46.

Kotval, Zenia, John Mullin and Edward Murray, "Benchmarking: Measurable Indicators of Economic Success". *Economic Development Journal*, Vol. 1, #2 (Spring 2002) pp. 42-52.

Kotval, Zenia, "The Economic Impact of Affordable Housing: A Case Study of Multi Family Housing In Massachusetts", *New England Journal of Public Policy*, Vol. 16, # 2, (Spring/Summer 2001) pp. 35-47.

Kotval, Zenia, John Mullin and Edward Murray, "Indicadores de Medida do Sucesso Economico", *Economia and Prospectiva, Special Issue, #15/16*, (June 2001) pp. 213-237.

Balsas, Carlos, Zenia Kotval and John Mullin, "Historic Preservation in Waterfront Communities in Portugal and the USA", *Portuguese Study Review*, Vol. 8, #1, (Winter 2000) pp. 40-61.

Kotval, Zenia, "Telecommunications: A Realistic Strategy for the Revitalization of American Cities", *Cities*, Vol. 16, #1, (Winter 1999) pp. 33-41.

Kotval, Zenia and John Mullin, "The Potential for Planning an Industrial Cluster in Barre, Vermont", *Planning Practice and Research*, Vol. 13 # 3, (Fall 1998) pp. 321-329.

Kotval, Zenia, "Industrial Policy: Federal State and Local Response", *New England Journal of Public Policy*, Vol. 13, #2, (Spring/Summer 1998), pp.7-18.

Kotval, Zenia and John Mullin, "The Closing of Yankee Atomic Electric Company: The Impact of a Nuclear Power Plant Shutdown on a New England Community", *Journal of the American Planning Association*, Vol. 63, # 4, (Autumn 1997), pp. 454-468.

Mullin John and Zenia Kotval, "The Harbor at Vianna Do Castello: Planning in a Vacuum", *Journal of European Planning Studies*. Vol. 4 # 2, (Summer 1996), pp. 131-146.

Kotval, Zenia and John Mullin, "The Economy and the Regulatory Environment: In Search of a New Paradigm", *New England Journal of Public Policy*, Vol. 10, #2, (Winter 1994), pp. 59-69.

Kotval, Zenia and John Mullin, "The Coming Crisis in Industrial Land: A Planning Perspective", *Economic Development Quarterly*, Vol. 8, # 3, (August 1994), pp. 302-308.

PROFESSIONAL PUBLICATIONS AND OTHER SCHOLARLY WORKS

Kotval, Zenia Z., Mullin, John, Rocheleau, Robert. 2010. The Economic Vitality of the Blackstone Valley Mills: A Snapshot at a Moment in Time. *MassBenchmarks* 12 (1): 19 - 26.

Kotval, Zenia and John Mullin, "Protecting Coastal Communities: Managing Change", *Community and Banking: Federal Reserve Bank of Boston*. Vol. 18, #3 (Summer 2007) pp 9-10.

Kotval, Zenia and John Mullin. "The Commonwealth's industrial land dilemma: Lessons from the Route 146 Corridor" *Massachusetts Benchmarks, Volume 8, #1 (March 2006)*. Pp 30-31

Kotval, Zenia, "Stimulating Small Scale Industrial Development". *News and Views: American Planning Association*, the Economic Development Division Newsletter. Fall 2004. Pg. 3-6.

Mullin, John and Zenia Kotval, "Planning For Retail Activities In Small Downtowns: Towards A Pragmatic Approach" *Downtown Bulletin: New York Council of Mayors*. Spring 2004

Mullin, John and Zenia Kotval, "The University as a Contributor to the Local Economy". *News and Views: American Planning Association*, the Economic Development Division Newsletter. Spring 2004. Pg. 7-9.

Kotval, Zenia and John Mullin, "Connected: The Berkshire Towns' Common Ground", *Massachusetts Benchmarks, Vol. 4, # 2*, (Spring 2001) pp. 19-23.

Mullin, John and Zenia Kotval, "The Industrial Zoning Crisis", *Zoning News: American Planning Association* (November 2000) pp. 1-4.

Technology as an Economic Catalyst in Rural and Depressed Places in Massachusetts. *Donahue Institute of Public Policy*. <http://www.donahue.umassp.edu/publications/newpub.htm>

Mullin John and Zenia Kotval, "Assessing the Future of the New England Mill Town", *Small Town Journal, Vol. 26, # 5*, (March - April 1997), pp. 14-21

John Mullin and Zenia Kotval "A Top Down Perspective of the Pioneer Valley: The Future of Our Industrial Base", *Pioneer Valley Business Digest*, (January 1994).

Moriarty, Maureen, John Mullin and Zenia Kotval, "Creating Successful Partnerships in Export Promotion" *Economic Development Review, Vol. 12, #1*, (Winter 1994), pp. 77-79.

Kotval, Zenia and John Mullin, "A Balanced Approach to Industrial Planning: The Greenfield Versus Brownfield Debate", *Economic Development Commentary, Vol. 17, #2*, (Summer 1993), pp. 18-23.

Kotval, Zenia and John Mullin, "When the Mall Comes to a Small Town: How to Shape Development with Carrots and Sticks", *The Small Town Journal, Vol. 23, #2*, (September-October 1992), pp. 14-22.

Kotval, Zenia, John Mullin and Edward Murray, "The Mall Comes to Town: Planning for its Development", *Economic Development Commentary, Volume 15, #2*, (Summer 1991), pp. 15-21.

Kotval, Zenia and John Mullin "Towards a Common Goal: Don't Shut Out Industry" *Industry, Vol. 55, #5*, (May 1990), pp. 22-24.

PEER REVIEWED CONFERENCE ABSTRACTS AND PAPERS PUBLISHED OR READ

Zenia Kotval, Service Learning in the Planning Curriculum, published abstract for paper at the *Associated European Schools of Planning Conference*, Prague, Czech Republic. July 13-15, 2015

Zenia Kotval and John Mullin, "The future of post closing nuclear power plant communities: Towards a sustainable future for a forgotten group of American cities and towns", 11th International Conference on Environmental, Cultural, Economic and Social Sustainability. Copenhagen, Denmark, January 21-23, 2015

Zenia Kotval and John Mullin, "Waterfront redevelopment implications in small tourist towns", 10th International Conference on Environmental, Cultural, Economic and Social Sustainability. Split Croatia, January 22-24, 2014

Zenia Kotval, Angela Uttke and John Mullin, "Base Closings: A Transatlantic Comparison of Planning Approaches" published abstract for paper at the joint *Association of Collegiate Schools of Planning Associated European Schools of Planning Conference Planning Conference*. Dublin, Ireland, July 13-17th, 2013

Kotval et al., "An Impact Assessment of an Urban Planning Practicum on Participating Communities", published abstract for paper at the joint *Association of Collegiate Schools of Planning Associated European Schools of Planning Conference Planning Conference*. Dublin, Ireland, July 13-17th, 2013

Zenia Kotval and John Mullin, "The Strategic Use of the Charrette Process: Thoughts for the Practice and Theory", published abstract for paper at the *Associated European Schools of Planning Conference*, Ankara, Turkey. July 11-15, 2012

Zenia Kotval, "Gaps in Planning Theory and Practice" paper presentation at the European Federation for Landscape Architecture (EFLA) Congress, Tallinn, Estonia, November 2-4, 2011

Zenia Kotval and Angela Uttke, "Sustainable Land Revitalization in Education", published abstract for paper at the *Associated European Schools of Planning Conference*, Helsinki, Finland. July 10-15, 2010

Zenia Kotval and Trish Machemer, "Temporary Uses as a Tool in Contemporary Planning", published abstract for paper at the *Associated European Schools of Planning Conference*, Helsinki, Finland. July 10-15, 2010

Zenia Kotval and Giovanna Codato, "From Brownfields to Bluefields: Harborfront Management" published abstract for paper at the *Associated European Schools of Planning Conference*, Liverpool, UK, July 14-18, 2009.

Formosi, Michael, Zenia Kotval and John Mullin, "Closing of Catholic Churches and their implications on Downtown" paper presentation at the joint *Association of Collegiate Schools of Planning Associated European Schools of Planning Conference Planning Conference*. Chicago. July 8 - 11, 2008.

Kotval, Zenia and John Mullin, "Planning for Island Communities" paper presentation at the *Association of Collegiate Schools of Planning Annual Conference*. Milwaukee. October 17-21, 2007.

Zenia Kotval and Giovanna Codato, "Sustainable Waterfront Communities: Three Italian Case Studies" published abstract for paper at the *Associated European Schools of Planning Conference*, Naples, Italy, July 10-14, 2007.

Kotval, Zenia, "Measurable Indicators for Downtown Performance" paper presentation at the Southeast Asian Geographers Association Conference. Singapore, November 24-26, 2006

Kotval, Zenia and John Mullin, "Art of the Deal" paper presentation at the *Association of Collegiate Schools of Planning Annual Conference*. Fort Worth, TX. November 8-12, 2006.

Codato Giovanna, Elena Franco, and Zenia Kotval, "Effectively Managing City Center Revitalization" published abstract for paper presented at the *2006 Management Conference*, Prato, Italy, July 11-15, 2006.

Kotval, Zenia and John Mullin, "Improved Harbor Planning" published abstract for paper at the *Associated European Schools of Planning Conference*, Vienna, Austria, July 13-17, 2005.

Codato Giovanna, Elena Franco, Zenia Kotval and John Mullin, "Italian – US Comparative Assessment of City Center Revitalization" published abstract for paper presented at the *Associated European Schools of Planning Conference*, Vienna, Austria, July 13-17, 2005.

Kotval, Zenia and John Mullin, "City Center Revitalization: Effectiveness of Strategies" published abstract for paper presented at the *Livable Cities Conference*, Venice, Italy, June 20-24, 2005.

Kotval, Zenia and John Mullin, "Revitalizing Older Industrial Areas" paper presentation at the *Association of Collegiate Schools of Planning Annual Conference*. October 20-24, 2004

Kotval, Zenia, "Teaching Serviced based Learning in the Planning Curriculum" published abstract for paper at the *Associated European Schools of Planning Conference*, Grenoble, France, July 1-3, 2004

Kotval, Zenia, "Breathing New Life into Old Places" published abstract for paper presentation at the *Association of Collegiate Schools of Planning Conference*, Leuven, Belgium, July 7-13, 2003

Kotval, Zenia and John Mullin, "Bellamy's Chicopee: A Laboratory For Utopia" published abstract for paper presentation at the *Association of Collegiate Schools of Planning Annual Conference*. November 21-24, 2002

Balsas, Carlos, Zenia Kotval and John Mullin, "Waterfront Planning and Brownfield Redevelopment in Massachusetts" published Abstract for paper presented at the *Littoral 2002 6th International Symposium*, Porto, Portugal, September 22-26, 2002

Kotval, Zenia, "Downtown Revitalization: Measuring Success" published abstract for paper at the *Associated European Schools of Planning Conference*, Volos, Greece, July 9-12, 2002

Kotval, Zenia "Planning for Ethnic Neighborhoods: A Case Study of New Britain, Connecticut" paper accepted at the *Association of Collegiate Schools of Planning Annual conference*, Cleveland, Ohio, November 8-11, 2001

Kotval, Zenia and John Mullin, "The Utopian Underpinnings of the Nineteenth Century New England Mill Community" paper presented at the *World Planning Schools Congress*, Shanghai, P. R. China, July 11-15, 2001

Kotval, Zenia and John Mullin "The Case of the Cloverleaf Housing Concept in Wartime Pittsfield" paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Atlanta, Georgia, November 2-5, 2000

Kotval, Zenia and John Mullin, "Battle of the Giants Politics, Planning and Creativity: Frank Lloyd Wright meets John W. McCormack" paper presentation at the *International Planning History Conference*, Adelaide, Australia, April 12-16, 2000.

Kotval, Zenia, "Opportunities and Constraints to Community Outreach in the Planning Curriculum" published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Chicago, Illinois, October 21-24, 1999

Kotval, Zenia and John Mullin, "A Transatlantic Comparison of Medium Sized Harbors" published abstract for paper presentation at the *Associated European Schools of Planning Conference*, Bergen, Norway, July 8-11, 1999

Kotval, Zenia, "Economic Impact of the Housing Industry in Massachusetts" published abstract for paper presentation at the *American Association of Geographers Annual conference*, Honolulu, Hawaii, March 25-28, 1999

Kotval, Zenia, "Measurable Indicators of Economic Success" published abstract for paper presentation at the *Associated European Schools of Planning Conference*, Aveiro, Portugal, July 22-26, 1998.

Kotval, Zenia, "Theory and Practice: The opportunities and constraints to active learning in the planning curriculum" published abstract for paper presentation at the *American Association of Geographers Annual conference*, Boston, Massachusetts, March 26-29, 1998

Kotval, Zenia, "Telecommunications Infrastructure as a catalyst for Economic Development" published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Fort Lauderdale. November 6 - 9, 1997.

Kotval, Zenia, "Impacts of Telecommunications on Economic Development" published abstract for paper presentation at the *American Association of Geographers Annual conference*, Fort Worth, Texas, April 2 - 5, 1997.

Kotval, Zenia, "Benchmarking: Assessing Measurable Indicators of Economic Success" published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Toronto, Canada. July 1996.

Gross, Meir and Zenia Kotval "Introducing an Urban and Regional Planning Curriculum in Russia" published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Toronto, Canada. July 25 - 28, 1996.

Kotval, Zenia, "Determinants of Industrial Competitive Advantage at the Local Level", published abstract for paper presentation at the *American Association of Geographers Annual conference*, Charlotte, North Carolina, April 10 - 14, 1996.

Kotval, Zenia, "Qualitative Considerations in Local Economic Development", published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Detroit, MI. October 19 - 22, 1995.

Gross, Meir and Zenia Kotval "Russia in Transition: Coping with Concepts of Regional Planning and Capitalist Economic Systems", published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Detroit, MI. October 19-22, 1995.

Kotval, Zenia, "From Knockdown to Incubation - The Revitalization of Old Mills", paper presented at the *American Planning Association Northeast Regional Conference*, Foxwoods, CT. October 15-17, 1995.

Kotval, Zenia, "Die Debatte um Vorort oder Innenstadt: In Richtung auf eine ausgeglichene Entwicklung der Industriegebiete" (Suburban Growth versus the Inner City: Competitive Advantage of Inner City Economic Development), published abstract for paper presented at the *Livable Cities Conference*, Freiburg, Germany, September 5 - 9 1995.

Kotval, Zenia, "Local Economic Development: Beyond Dollars and Data", published abstract for paper presented at the *American Association of Geographers Annual conference*, Chicago, March 1995.

Kotval, Zenia, "Unintended Consequences of Regulation on Inner City Manufacturing", published abstract for paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Phoenix, AZ. November 1994.

Kotval, Zenia, Maureen Moriarty and John Mullin, "A Balanced Approach to Industrial Planning: The Greenfield Versus Brownfield Debate", published abstract for paper accepted for presentation at the *American Association of Geographers Annual conference*, San Francisco, April 1994.

Kotval, Zenia and John Mullin, "The Impacts of the Yankee Atomic Nuclear Plant Shutdown", paper presented at the *Association of Collegiate Schools of Planning Annual conference*, Philadelphia, PA. October 30, 1993.

Kotval, Zenia, "Trends in Industrial Location Theory", paper presented at the *Association of Collegiate Schools of Planning Annual Conference*, Columbus, Ohio. November 1, 1992.

Kotval, Zenia and John Mullin, "The Retail Revolution and its Impact on Downtown", paper accepted for the *American Association of Geographers Annual Conference*, San Diego, April 1992.

Kotval, Zenia, "Reindustrialization of the Blackstone River Valley", paper presented at the *Regional Science Association Annual Conference*, Boston, November, 1990.

INVITED CONFERENCE PAPERS AND PRESENTATIONS

Kotval, Zenia, "Experiential Learning and Study Abroad" Universitatea Babes-Bolyai, Cluj-Napoca, Romania. February 2012.

Kotval, Zenia, "Economic Impacts of Development: A US Perspective" keynote presentation for the Estonian Planning Association. Parnu, Estonia November 14, 2011

Kotval, Zenia, "Planning Theory: Is it Relevant in Practice?" Cambridge University, Cambridge England. July 14, 2009. Guest Lecture.

Kotval, Zenia, "Port Development and Waterfront Cities" Chiaveri, Italy October 16-19, 2006

"Teaching Service Learning in the Graduate Curriculum" *Universities in Economic Development Association Conference*, Monterey CA, November 13-16, 2005. Invited Speaker

Kotval, Zenia, "Downtown Revitalization Strategies that work" *I Luoghi Del Commercio E Del Consumo On Places of Commerce*, Turin, Italy February 11-13, 2004. Invited Speaker

Kotval, Zenia, "Partnerships in Economic Development", Invited speaker. Seminar on Partnerships for Harbor and Economic Development in Figueira da Foz, Portugal. September 25, 2002

Kotval, Zenia, "Measuring the Effectiveness of Downtown Revitalization Strategies". *3^d Forum Internacional de Urbanismo*, Pavao de Varzim, Portugal, March 23-24, 2001. Invited Speaker.

Kotval, Zenia and John Mullin "The Changing Dynamics of Local Economic Development and Planning" published abstract for paper presentation at the *American Planning Association Annual conference*, Boston, Massachusetts, April 4 - 8, 1998.

Kotval, Zenia and John Mullin, "The Changing Face of Main Street" opening session at the *New York Conference of Mayors*, Main Street Conference, Saratoga Springs, New York. July 28-30, 1997.

Kotval, Zenia and John Mullin, "The Once and Future of Medium Sized Harbours", *Environmental Challenges in an Expanding Urban World and the Role of Emerging Information Technologies International Conference*, Lisbon, Portugal. June 23 - 27, 1997.

Kotval, Zenia, "The Role of Telecommunications in Inner City Revitalization", paper presented at the Conference on *Exploring Electronic Space: Economic, Policy and Social Dimensions of Information Technology*, Hikone, Japan, May 16 - 22, 1996.

Kotval, Zenia, "Impacts of a Highway Bypass on Communities", workshop sponsored by MSU Extension in Three Rivers, MI, September 28 - 29, 1995.

Kotval, Zenia, "Trends in Local Economic Development" Keynote Address at MAGIC, *Metropolitan Area Planning Commission*, Boston, MA, June 8, 1995.

Kotval, Zenia, "Reuse of Industrial Buildings" Invited Speaker at the *Red Brick Elephants* conference sponsored by Historic Massachusetts and the Massachusetts Historic Commission, Uxbridge, MA, June 9, 1995.

Kotval, Zenia and John Mullin "Impacts of Big Box Retailers on Downtown Retail" Invited Speaker at the New York Mayors Conference, Albany, NY, July 19, 1995.

Kotval, Zenia, "Assessing Measurable Indicators for Economic Success" presentation at the joint *National Council for Urban and Economic Development (CUED) and the Economic Development Administration (EDA) Annual Conference*, Philadelphia, February 1995

TEACHING ACTIVITY

COURSE DEVELOPMENT

Tartu College, Tallinn University of Technology, Estonia. Course on Town Planning and Urbanism for bachelors and masters level students. Online-Hybrid (October 2013- December 2013)

Tartu College, Tallinn University of Technology, Estonia. Course on Introduction to Planning Theory and Practice for bachelors and masters level students. (September 2011- August 2012)

Tallinn University of Technology, Estonia. Multiple seminars on Research Methods and Writing for Doctoral Students. (September 2011- August 2012)

Tartu College, Tallinn University of Technology, Estonia. Curriculum Development for a revised Spatial Planning and Environmental Design Masters Degree. (September 2011- August 2012)

Universitatea Babeș-Bolyai, Cluj-Napoca, Romania. Guest Seminar in Spatial Planning and Citizen Participation. October 20, 2011

Lincoln Institute of Land Policy commissioned the development of an internet based course on Basic Planning for planning board members and citizen planners. This is offered as a Lincoln Education Online (LEO) course that furthers the Institute's broad education strategy to include distance learning.

Lincoln Institute of Land Policy, Development of Curriculum for Graduate Planning Programs: The Nuts and Bolts of Development Finance. (2005-2006). In the second year of a three year project. This work has resulted in National Seminars, sponsored by LILP to train junior faculty teaching similar courses (2005 and 2006) and a book chapter.

University of Dortmund, Germany and Michigan State University. Developed a Study Abroad Student Exchange Program that has resulted in summer school teaching. (2002-Present)

Tashkent State Economics University, Uzbekistan. Developed a two week module on Economic Development and Municipal Management. Resulting in two workshops (2002 and 2003) funded by the Eurasia Foundation, for the Education and Training of Tashkent Faculty and Administration in Current Planning and Development Principles.

Michigan State University. Developed the capstone Practicum Course as a Lilly Teaching Fellow in 1996. This has led to successfully teaching the course for 8 years and 3 refereed articles.

University of Pskov, Russia. Developed a two week module on Economic Development and Public Finance. Resulting in two workshops, funded by USAID, for the Education and Training of Pskov Faculty and Administration in Economic Development and Municipal Budgeting. (1994 and 1996).

Budapest School of Politics, Hungary. Leadership for Democracy. Resulting in a USAID Funded Training Program for mid-level professionals in Economic Development (1995).

MICHIGAN STATE UNIVERSITY (1994 to Present)

Graduate Planning Practicum (UP 894)

Urban and Regional Planning Program. Graduate course primarily for Urban Planning graduates (average class size 12). Every year since Fall 1996.

Undergraduate Planning Practicum (UP 494)

Urban and Regional Planning Program. Undergraduate course primarily for Urban Planning majors (average class size 22). Every year since Fall 1996.

Research Methods for Planners (UP 814)

Urban and Regional Planning Program. Graduate course primarily for Urban Planning graduates (average class size 12). Spring 1998 - 2000

Methods of Investigation for Planners (UP 314)

Urban and Regional Planning Program. Undergraduate course primarily for Urban Planning majors (average class size 14). Spring 1998. Spring 2000.

Research Methods (UP 800)

Urban and Regional Planning Program. Graduate course primarily for Urban Planning graduates (class size 15). Fall 1996. (Co- teaching).

Economics of Planning and Development (UP 854)

Urban and Regional Planning Program. Graduate course primarily for Urban Planning graduates (average class size 30). Every year since 1995.

Introduction to Planning and Development (UP 801)

Urban and Regional Planning Program. Graduate course primarily for Urban Planning graduates (average class size 27). Fall 1995.

The Role of Planning in Development (UP 201)

Urban and Regional Planning Program. Undergraduate course open to all majors (class size 54). Fall 1995.

Local Economic Planning (UP 454)

Urban and Regional Planning Program. Undergraduate course primarily for Urban Planning majors (class size 26). Spring 1995, Fall 2001, Fall 2002

Data Analysis for Planners (UP 314)

Urban and Regional Planning Program. Undergraduate course primarily for Urban Planning majors (class size 26). Fall 1994.

Principles of Site Design (UP 233)

Urban and Regional Planning Program. Undergraduate course primarily for Urban Planning majors (class size 16). Fall 1994.

Independent Study - Plan B (UP 891)

Urban and Regional Planning Program. One on one studies with Urban Planning Graduate Students (2 or 3 students each semester). Fall 1994 to present.

UNIVERSITY OF MASSACHUSETTS (Ph.D. Candidate from 1990 To 1994)

City Planning (RP 574)

Department of Landscape Architecture and Regional Planning. Instructor, graduate level course dealing with contemporary, comprehensive planning issues. Fall 1992 semester.

Urban Issues in Planning (RP 597)

Department of Landscape Architecture and Regional Planning. Co-instructor, graduate level course comprising of three cognates - Retail Development, Downtown Revival and Visions. Spring 1991 and Spring 1992 semesters.

Economic and Fiscal Issues in Planning (RP 692N)

Department of Landscape Architecture and Regional Planning. Graduate level course, guest lectures, teaching fiscal impact assessments, proforma analyses, assimilation capacity models and buildout scenarios. Fall 1991 to Spring 1993 semesters.

Planning for Industrial Development (RP 691M)

Department of Landscape Architecture and Regional Planning. Graduate level course, guest lectures, teaching corporate location decision factors, shift-share analyses, location quotient, input-output models and employment and income multipliers. Spring 1991 and Spring 1992 semesters.

Quantitative Methods for Planning (RP 691D)

Department of Landscape Architecture and Regional Planning. Graduate level course, co-instructor, teaching population projections, cost benefit analysis, forecasting and PERT/CPM. Fall 1991 semester.

Introduction to Environmental Design (ED291)

Department of Landscape Architecture and Regional Planning. Teaching Assistant, undergraduate level course. Spring 1988 semester.

Landscape Architecture Studio I (LA290)

Department of Landscape Architecture and Regional Planning. Teaching Assistant, undergraduate level course. Fall 1987 semester.

Committee for the Collegiate Education of Black and Other Minority Students

Academic Advisor and Coordinator and Instructor for the CCEBMS Tutoring Program. Spring 1988 to Summer 1989.

WESTFIELD STATE COLLEGE, WESTFIELD MA (1988 TO 1994)

Quantitative Methods for Business (MG 250)

Department of Business and Economics. Visiting instructor, undergraduate course, dealing with descriptive statistics, decision theory, utility theory, forecasting, PERT/CPM, offered through the Economic and Business School and the Division of Graduate and Continuing Studies. Spring 1988 to 1994.

Productions Operations Management (MG 220)

Department of Business and Economics. Visiting instructor, undergraduate course, dealing with management policy and production techniques, offered through the Economics and Business School. Fall 1989 to 1994.

GUEST LECTURES AND SHORT COURSES

International Workshop on Urban Regeneration, Busan, South Korea

City of Busan and Michigan State University. Team Leader for Port Logistics and Implementation. April 15-18, 2008.

Greening of Brownfield

Dortmund University of Technology, Germany. Guest Lecture at the School of Spatial Planning. January 23, 2008.

Comparative Planning in South America

Michigan State University, Study Abroad Program. Faculty leader, Merida, Mexico. December 26, 2007 to January 10, 2008.

Nuts and Bolts of Development Finance II

Lincoln Institute of Land Policy, Workshop on Curriculum for Graduate Planning Programs: The Nuts and Bolts of Development Finance. July 2006

Nuts and Bolts of Development Finance I

Lincoln Institute of Land Policy, Workshop on Curriculum for Graduate Planning Programs: The Nuts and Bolts of Development Finance. July 2005

Economic Development and Municipal Management

Tashkent State Economics University, Uzbekistan. Instructor for the Education and Training of Tashkent Faculty and Administration in Current Planning and Development Principles. Funded in part by the Eurasia Foundation. August 23-29, 2003.

Economic Development and Public Private Partnerships.(Lecture for Korean Delegations)

Michigan State University. Guest lecture for the professional development course organized for a delegation of mid-career Korean policy makers. October 21, 2002

Economic Development and Municipal Management

Tashkent State Economics University, Uzbekistan. Instructor for the Education and Training of Tashkent Faculty and Administration in Current Planning and Development Principles. Funded in part by the Eurasia Foundation. February 25 to March 1, 2002.

Local Economic Development and Public Private Partnerships (Lecture for Korean Delegations)

Michigan State University. Guest lecture for the professional development course organized for a delegation of mid-career Korean policy makers. October 1, 2001

Financing Economic Development (Lecture for Korean Delegations)

Michigan State University. Guest lecture for the professional development course organized for a delegation of mid-career Korean policy makers. March 29, 2001

AICP Exam Training Session

Michigan State University. Training session of professionals taking the AICP Exam. Co-sponsored by the Michigan Chapter APA. (March 18, 2000; March 20, 1999; February 28, 1998).

Local Economic Development and Public Private Partnerships (Lecture for Romanian Delegations)

Michigan State University. Guest lecture for the professional development course organized for a delegation of mid-career Korean policy makers. September 21, 1999

Economic Development and Public Finance

University of Pskov, Russia. Instructor for the Education and Training of Pskov Faculty and Administration in Economic Development and Municipal Budgeting. Funded in part by the USAID Foundation. June 1 to June 15, 1996.

Leadership for Democracy Training Program

Budapest School of Politics, Hungary. Principal instructor and program coordinator for the Workshop on Economic Development. Funded in part by USAID. October 7 to October 15, 1995.

Municipal Management in Planning

University of Pskov, Russia. Instructor for the Education and Training of Pskov Faculty and Administration in Current Planning and Development Principles. Funded in part by the Eurasia Foundation. October 3 to October 15, 1994.

Operations Research (Special program for Indonesian Delegations)

Institute of International Training and Department of Landscape Architecture and Regional Planning, University of Massachusetts at Amherst. Instructor, course introducing concepts of operation research, municipal management, budgeting and computer models for economic development. Fall 1993 and Spring 1994.

STUDENT ADVISING

Ph.D. Thesis Advising

- Marie Ruemenapp “Cooperative Extension Service barriers and challenges to serving urban and metropolitan audiences” (expected 2018)
- Sirle Salmistu “Contemporary concepts and applications in urban planning. Comparative study of Europe and United States” (expected 2018)
- Mart Hiob “Gentrification and its impacts on post soviet communities” Tartu College, Tallinn University of Technology, EE (expected 2017)
- Jiri Tintera “Brownfield Redevelopment in Estonia” Tartu College, Tallinn University of Technology, EE (expected 2018)
- Edward Grevstad-Nordbrock, “Government Subsidized Historic Preservation and Gentrification in Chicago, 1970-2000.” (2014)
- Jieun Lee, “Gender and racial difference in accessibility and mobility of urban transportation” (2014).
- Theresa Groth, “Perspectives on wind turbine location decisions in Eastern Michigan” Outside Member to RD Ph.D Committee (2011)
- Edgens, Jefferson G., “The Private Property Rights Opinions of Two Michigan Township Boards a Q-Methodology Inquiry.” Outside Member to RD Ph.D Committee (1997)

Masters Thesis

- Cassi Meitl, Creating Public Assets from Brownfields: A Comparison of Practices in the United States and Germany (2015)
- Sarah Murray, Food Security and Climate Change in Africa (2015)
- Kevin McKenna, Public Private Partnerships for Economic Development. (2013)
- Kathrine Czarnecki, Agricultural Protection and farmland Preservation in MI (2011)
- Matt Earls, “Temporary uses in Brownfield Redevelopment sites: Comparative Study between USA and Germany” (2010)
- Julia Darnton, “Role of University Extension in Community Development” (2010)
- Liz Lundholm, "Land Bank Authorities as a Community Redevelopment & Revival Tool: A Michigan Case Study" (2009)
- Robert Kalisz, “Can One Type of Typology or Mechanism Guide Citizen's Participation for Successful Involvement of the Community?” (2009)
- Mike Foresyth "Measuring the Indirect Fiscal Implications of Land Use Planning & Natural Amenities on Public Revenues: A Methodological Framework"; (2008).
- Candice Andre (2007)
- Janet Strauss (2007)
- Stephen King, “Historic Preservation as an Economic Tool” (2006)

- Lori Mullins, “Universities as Economic Engines” (2005)
- Karepinini, Kanthi, “Economic Impacts of Sprawl.” (2003)
- Trotter, Eric, “Cost Benefit Analysis of Highland Mobile Home Park: Elkhart, Indiana.” (2001)
- Collins, Jenelle, “Heritage Tourism and Urban Destinations: A Local Economic Development Strategy.” (2000)
- Phillips, Craig, “The US 31/ Petoskey Area Bypass: An Analysis of Potential Economic Impacts.” (1999)
- Orlofsky, Greg, “The Effect of Educational Expenditures on Crime and Juvenile Arrest Rate in Michigan Cities.” (1998)
- Kim, SeonTae, “Economic Impacts of an Airport: Inchon New International Airport Case in Korea.” (1997)
- Voorheis-Madill, Holly, “A Review of North American Water Quality Assessment and Management Techniques for Allocation to Lake Natereu, Kenya, Africa.” (1997)
- Drost, Heidi M., “The North American Free Trade Agreement and the Mexican Worker.” (1997)
- Lankenau, Christopher, “Emscher Park IBA: International Lessons for Successful Industrial Reuse Planning.” (1996)
- You, Byeongkwon, “The Evaluation of a Centralized Urban Policy in Korea.” (1996)
- Hanks, Katrina R., “Economic Impact of Military Base Closure: A Case Study of Charleston, South Carolina.” (1996)
- Corniel, Janet Pualani, “The Magnitude of Mortgage redlining and its Relationship to Insurance Patterns in Urban Environments.” (1995)
- Denson, La Tina, “The Potential Use of Mentoring Programs to Alleviate Structural Unemployment.” (1995)

PROFESSIONAL PRACTICE AND OUTREACH EXPERIENCE

Director, Urban Collaborators. Michigan State University Extension Service. 2007 to Present.
<http://www.spdc.msu.edu/programs/urban_and_regional_planning/urban_collaborators>

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2016)

- Alpena Township South Corridor Revitalization Plan Alpena Township, MI
- Bay Area Year –Round Farmer’s Market assessment, Bay City, MI
- Genesee County Recycling MRF Feasibility Study, Genesee County, MI
- The Southend District: Vision Plan and Economic Development Feasibility Study, Dearborn, MI
- Landscape Plan and Cost Analysis for the North Spur of the Clinton River Trail, Pontiac, MI

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2015)

- Genesee County Food System
- Manistee County Regional Parks, Recreation and Trail Development Plan Initiative
- Mid-Michigan Survey and Plan for Rural Historic Structures
- Muskegon Heights Blight Elimination Project

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2014)

- Greater Lansing Food Bank Evaluation Guide
- Grand Haven State Park Facilities Plan
- South Cedar Street Revitalization Plan, Lansing, MI

- FRIB Impact Study, East Lansing, MI
- Brightmoor Alliance Plan for Neighborhood Stability, NW Detroit, MI
- Red Cedar River Trail, Williamstown, MI

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2013)

- St. Claire County- Port Huron Bike Share Feasibility and Transportation Study
- City of Frankfort Beach Master Plan
- City of Owosso- Washington Corridor Plan
- Idlewild-Culture and Tourism asset study
- City of Flint- South Saginaw, I69 Corridor Study
- City of Webberville- Downtown Development Study

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2011)

- Portland Main Street Program: Portland Downtown Market Study.
- City of Luna Pier, MI: Downtown Revitalization and Tax Increment Financing Plan.
- Mount Clemens DDA: Subdistrict Plan for Downtown Mount Clemens.
- City of Owosso: Elements of the Master Plan 2010.
- Tri-County Regional Planning Commission: Evaluation of the Wellhead Protection Ordinance.
- Tri-County Regional Planning Commission: Progress Assessment for the Regional Growth Choice Report (2005).

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2010)

- “A Feasibility Study for Blending Housing and Urban Agriculture in Lansing, Michigan
- “Kent County Weatherization Assistance Program”
- “Greening Mid-Michigan Tool Kit”
- “LED Lighting Options and Feasibility Study, Okemo
- Blissfest Music Organization Tourism and Renewable Energy Study

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2009)

- Downtown Portland Parking and Accessibility Study, Portland, MI
- United Growth's Revitalizing Neighborhoods: Ideal Neighborhood Indicators. Grand Rapids, Michigan
- Identifying Marketing Strategies & Best Management Practices for Eastpointe and Mount Clemens. MI
- Transforming the Michigan Avenue Corridor: A complete streets and transit-oriented development study. East Lansing and Lansing, MI
- State Street Stabilization Plan, Saginaw, MI
- RV Park Feasibility and Development Study, Lowell, Michigan

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2008)

- Parks and Recreation Master Plan 2008-2013. Watertown Charter Township
- Boston Square Planning and Design Project, Grand Rapids
- Remington- Holland Corridor Revitalization, Saginaw
- School for the Blind Site Feasibility Study, Lansing
- Baker-Danora Neighborhood Revitalization, Lansing
- A 21st Century Plan for Connectivity, Lansing
- Revised Destination in Parking Management, East Lansing

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2007)

- Form Based Planning and Pattern Book for Lansing (MAPA Award)
- Socio Economic Profile for Lansing's 2007 Master Planning Process

- Non Motorized Transportation Planning Guide for Lansing
- Peacock Building Suitability Study for the Eight Mile Corridor Area, Detroit/Warren
- Recreational Trail Plan for Grandwalk Area, Grand Rapids/Walker (MAPA AWARD)
- Open Space and Farmland Preservation plan for St. Clair County.

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2006)

- Smart Zone Study for East Lansing
- Hagadorn Road Corridor Study for East Lansing.
- Socio Economic Profile and Buildout Study for Walker Township
- Marketing and Feasibility Study for the Dossin Maritime Museum on Belle Isle, Detroit
- Redevelopment Study for the Genesee County Land Bank
- Neighborhood Revitalization Study for the Lansing Redevelopment Authority
- Neighborhood Revitalization Study for the Abayomi Community Development Corporation

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2005)

- Housing Feasibility Study for the Delray United Action Council and Delray Housing Corp
- Community Center Feasibility Study for the Inkster Resident Council.
- Socio Economic Profile and Buildout Study for Alpine Township
- Marketing and retail Trade Analysis for the Creston Street Corridor in Grand Rapids

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2004)

- SWAN Neighborhood Redevelopment Plan, Grand Rapids. (MSPO AWARD)
- Brownfield Revitalization: Comparative Study between US and Germany.
- Brownfield Redevelopment for Flint
- Commercial Corridor Study for Saginaw
- Open Space Plan for Webberville.

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2003)

- SECA Neighborhood Redevelopment Plan, Grand Rapids.
- Neighborhood Revitalization Plan for Southeast Side Neighborhood, Detroit.
- Site Feasibility Study for Saginaw
- Downtown Plan for Lake Odessa.

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2002)

- Wealthy Street Redevelopment Plan, Grand Rapids.
- Neighborhood Assistance to Master Plan Process for the lower West Side neighborhoods in Grand Rapids.
- Neighborhood Revitalization Plan for Harmony Village, Detroit.
- Neighborhood Profile and Analysis for the Old Forest Neighborhood, Lansing.

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2001)

- N. Saginaw Street Neighborhood Shopping Center Development Study in Flint (MSPO AWARD)
- Corktown Westside Industrial Project in Detroit
- Neighborhood Assessment of the Weed and Seed Neighborhood in Flint
- Neighborhood Assessment for the REACH Neighborhood in Grand Rapids
- Neighborhood SWOT Analysis for the MANA Neighborhood in Grand Rapids
- Creston Street Commercial Corridor Study for Grand Rapids

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (2000)

- Housing relocation study for the Delray Neighborhood in Detroit

- Feasibility Study for a Community Center in Bellevue
- Downtown Masterplan for St. Johns
- Corridor Study for Williamstown
- Economic Strategies Plan for Grand Rapids
- Marketing Survey Instrument for West Town neighborhood in Lansing
- Reuse feasibility study for the Bethlehem Temple and the Lansing School sites

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (1999)

- Industrial Site Inventory for Charlotte, Michigan.
- Overall Economic Development Plan for Tuscarora Township, Michigan.
- Downtown physical site conditions inventory for Indian River, Michigan.
- Renaissance Zones Baseline Analysis, Lansing, Michigan.
- West Town Rental Housing and Grocery Store Assessment, Lansing, Michigan.
- A Needs Assessment for Public Housing, Lansing, Michigan.
- Hope Park Neighborhood Housing Assessment, Detroit, Michigan.

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (1998)

- All Saints Housing Neighborhood Assessment and Beautification Study, Detroit, MI
- An Overall Economic Development Plan for Mancelona, Michigan.
- Urban Village Plan for Saginaw, Michigan.
- Community Anti-violence Program for Grand Rapids, Michigan.
- Neighborhood Revitalization Plan for Lansing, Michigan.
- Corridor Studies for the Southwest Business Association and the West Warren Business Association in Detroit, Michigan.

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (1997)

- Industrial Site Inventory for Charlotte, Michigan.
- Overall Economic Development Plan for Tuscarora Township, Michigan.
- Downtown physical site conditions inventory for Indian River, Michigan.
- Renaissance Zones Baseline Analysis, Lansing, Michigan.
- West Town Rental Housing and Grocery Store Assessment, Lansing, Michigan.
- A Needs Assessment for Public Housing, Lansing, Michigan.
- Hope Park Neighborhood Housing Assessment, Detroit, Michigan.
- All Saints Housing Neighborhood Assessment and Beautification Study, Detroit, MI

Faculty Advisor and Director for student projects through the Urban and Regional Planning Program, Michigan State University. (1996-7)

- An Overall Economic Development Plan for Mancelona, Michigan.
- Urban Village Plan for Saginaw, Michigan.
- Community Anti-violence Program for Grand Rapids, Michigan.
- Neighborhood Revitalization Plan for Lansing, Michigan.
- Corridor Studies for the Southwest Business Association and the West Warren Business Association in Detroit, Michigan.

Project Team Leader, Michigan Partnership for Economic Development Assistance (MP/EDA), Michigan State University. August 1994 to 1998.

- Formulating and coordinating training workshops for economic development professionals and extension agents in the state.
- Creating a Successful Shared Vision
- Innovative Strategies for Financing Community Economic Development
- Adaptive Reuse of Industrial Sites and Facilities

- Strategies for Local Economic Development

Connections Program Participated in the 1996-7 to 1999-2000 “Connections” Program in support for the goals and values that are manifested in the interactions of faculty and students of color. Sponsored by the Diversity Office at Michigan State University.

Project Team Member, State Initiatives Response Team (SIRT), and Community Audit Team (CAT) Michigan State University. October 1994 to 1996.

Project Team Member, Community Audit Team (CAT) for Ludington, MI. Michigan State University. May 10 - 12, 1995

Project Team Member, Institute of Public Policy and Social Research (IPPSR), Michigan State University. October 1994 to April 1995. Economic Base Analysis and Industrial Targeting for Montcalm County, Michigan.

PROFESSIONAL PLANNING STUDIES AND REPORTS (COMPENSATED AND PEER REVIEWED)

- Economic Impact of Springfield Technology Park, MA 2015
- Economic Impact Strategy for Bennington VT. 2013
- Island Growth Plan for Bellows Falls, VT 2013
- Efficiency Study for the Massachusetts Military Reservation 2013
- Living Wage Study for the US Virgin Island 2011
- Comprehensive Economic Development Strategy Update for the USVI 2011
- Mansfield Master Plan Implementation Strategy, Mansfield, MA 2010
- Economic Strategies Plan for Dover and Wilmington, VT 2009
- Economic Forecasting Model for the US Virgin Islands, 2009
- Comprehensive Economic Development Strategy for the US Virgin Islands 2008
- Economic Strategies Plan for Port Chester, NY, 2008
- Traffic Circulation Study, Worcester, Massachusetts. 2007
- Economic Impact of Buildout at Devens for MassDevelopment 2006.
- Operational Efficiency Study for Camp Edwards and Otis Air Force Base following BRAC decision for MassDevelopment 2006.
- Chicopee River Park Nature/Non-Traditional Science Education Center Project 2005.
- Assessment of Smart Growth legislation in Massachusetts and economic impacts of community colleges in Central Massachusetts
- Cost of Development Study for Mansfield, Massachusetts 2004
- Economic Development Plan for Mendon, Massachusetts 2004
- Zoning Revisions for Dunstable, Massachusetts 2003
- Campus Planning assistance to Wesleyan University, Middletown, Connecticut 2003
- Organizing for Economic Development Study for Central Massachusetts Regional Planning Commission, Worcester, Massachusetts. 2003
- Comprehensive Economic Development Plan Update for Metropolitan Area Planning Commission, Boston, Massachusetts. 2003
- Economic Development Visioning Plan for Winchester-Frederick County, Virginia. 2002.
- Reuse and Marketing Plan for the Remington Rand Factory in Middletown, Connecticut. December 2002.
- Economic Impact Assessment for the Springfield Technology Park, Massachusetts. 2002
- Economic Strategies Plan for Figueira da Foz, Portugal. 2002
- Planning Educational Campaign for Malone, New York. 2002
- Downtown Site Evaluation Study, Groton, Massachusetts. 2002
- Economic Development Plan for Old Saybrook, Connecticut. 2001
- Landuse impacts from the development of Quonset Port in Rhode Island. 2001
- Master Plan for the Town of Billerica, Massachusetts. 2001
- Master Plan for Town of Longmeadow, Massachusetts. 2001

- Cost of Development Study for Upton, Massachusetts. 2001
- Comprehensive Economic Development Plan for the Berkshires, Massachusetts. 2001
- Master Plan for the Island of Chappaquiddick, Massachusetts. 2000
- Economic Impact Assessment for the proposed IKEA Store in New Rochelle, New York. 2000.
- Economic Impact Assessment for the proposed Hannaford Supermarket in Red Hook, New York. 2000.
- Strategic Organizational Plan for Metropolitan Area Planning Council, Boston, Massachusetts. 2000.
- Strategic Organizational Plan for the Federal Hill House in Providence, Rhode Island. 2000.
- Broad Street Commercial Corridor Study in New Britain, Connecticut. 2000.
- Comprehensive Economic Strategies Plan for Berkshire County, Massachusetts. 2000.
- Fiscal Impact Assessment for CISCO Industries on Boxboro, Massachusetts. 1999.
- Downtown Masterplan for Brattleboro, Vermont. 1999
- Fiscal Impact Assessment for the Preferred Links Golf Course on Martha's Vineyard, Massachusetts. 1999.
- Small Business Development Strategy for Coventry, Rhode Island. 1999.
- Industrial Park Feasibility and Zoning for Ware Massachusetts. 1999.
- Planned Unit Development Study for Warren, Massachusetts. 1999.
- An Economic Development Strategies Plan for Ledyard, Connecticut. 1998
- Cranston 2000 Strategic Plan, City of Cranston, Rhode Island. 1998
- Sustainable Economic Development: The Workable Program, Mansfield Industrial Development Commission, Mansfield, Massachusetts. 1998
- The Market Potential For The Richardson Block in Ayer, Massachusetts. 1998
- Worcester Area Regional Education Project: Awareness And Public Input Phase. 1998
- School Enrollment Projections and Buildout Assessment for Lancaster, Massachusetts. 1998.
- Economic Impact of Human Services Agencies on The Pioneer Valley Region: An Analysis of Expenditures and Jobs. 1997.
- Manchester Commercial District Parking and Pedestrian Plan for Manchester, Vermont. 1997.
- An Economic Base Profile and Industrial Site Suitability Assessment Killingly, Connecticut. 1997
- Economic Suitability Survey for Industrial Properties in Taunton, Massachusetts, Taunton Industrial Development Commission. 1997
- Capital Improvements Planning, Buildout Assessment and the Fiscal Impact Assessment Model North Attleboro, Massachusetts. 1996
- Truck Park Feasibility Study Gloucester, Massachusetts. 1996
- Downtown Market Area Plan for Middletown, Connecticut Prepared for the Middletown Department of Planning and Zoning. 1996
- Downtown Development and Marketing Plan, Falmouth, Massachusetts. 1996
- The West Bay in the New Millennium: Central Rhode Island's Economic Development Strategy, West Bay Partnership. 1996
- Development Assistance Policy Concerning Companies Locating in Coventry: A Protocol Review of Zoning Ordinance and Recommendations for Fiscal Impact Assessment. Coventry, Rhode Island. 1996
- Blackburn Industrial Park Gloucester, Massachusetts, Gloucester Economic Development and Industrial Commission. 1995
- Sheffield Industrial Park: Marketing Strategy, Sheffield Massachusetts. 1995
- Recommended Zoning Changes for Lee, Massachusetts. 1994
- The Kirby Mill Future Directions Mansfield, Connecticut. 1994
- Economic Development Master Plan for Barre, Vermont. 1994
- Reuse feasibility Plan for the Garvins Falls Area in Concord, New Hampshire. 1994

TEACHING AND PROFESSIONAL AWARDS

Fulbright Scholarship, Tartu College, Tallinn University of Technology, Estonia 2012. (On Sabbatical)

Michigan Planning Association Best Student Project Award for the Practicum Report on the Lansing Form Based Zoning and Pattern Book. Spring 2007. (Role: Faculty Advisor)

Michigan Planning Association Best Student Project Award for the Practicum Report on the Grandwalk Recreation Trail Plan, Grand Rapids. Spring 2007. (Role: Faculty Advisor)

University of Massachusetts, Frank A Waugh Distinguished Alumni Award. October 2003.

Michigan Planning Association Best Student Project Award for the Practicum Report on the SWAN Neighborhood Redevelopment Plan, Grand Rapids. Spring 2003. (Role: Faculty Advisor)

Jack Horniman Outreach Award 2001. For the Urban Planning Partnership Program. Michigan State University.

Michigan Planning Association Best Student Project Award for the Practicum Report on the North Saginaw Street Neighborhood Shopping Center Development Study in Flint. Spring 2000. (Role: Faculty Advisor)

American Consulting Engineers Council, “Grand Award” for engineering excellence, April 1998.
“Manchester Commercial District Parking and Pedestrian Plan for the Town of Manchester, Vermont and Bennington County Regional Planning Commission. November, 1997”.

Lilly Teaching Fellowship Award 1995-96, Michigan State University

New England Chapter of the American Planning Association Award for Best Professional Plan 1995.
“Economic Strategies Plan for Barre, Vermont 1994”.

GRANTS AND CONTRACTS

External through Grants and Contract

Kotval, Zenia, “Economic Forecasting Model for the US Virgin Islands”, Bureau of Economic Analysis, USVI. 2009 \$70,000 (Funded).

Lamore, Rex and Zenia Kotval, “Strengthening Americas Regions: A Curriculum For Economic Development Practitioners”, US Department of Commerce. 2006 \$139,000 (96163-00). Unfunded

Graham, Norman and Zenia Kotval, FY 2004 Freedom Support Educational Partnerships Program with Eurasia, US Department of State. 2003. \$249,906 (87889-00). Unfunded

Kotval, Zenia. Impact of Regulations on Inner City Manufacturing in the Northeastern. Center for Economic Development. 1997. \$7,500 (67563-00). Funded.

Internal Grants and Small Community Contracts

Michigan State University Extension grant for Urban Collaborators (2008-2012) \$150,000 per year

Michigan State University, Community Vitality Grant (2006) \$40,000 (Co-PI w/Gail Vanderstoep)

Michigan State University, Urban Planning Partnerships, \$12,500 for Practicum Projects (2005)

Michigan State University Extension grant for Urban Planning Partnerships, 2004-2005. \$50,000. (Co-PI w/June Thomas)

Michigan State University, Urban Planning Partnerships, \$10,000 for Practicum Projects (2004)

Michigan State University Extension grant for Urban Planning Partnerships, 2003-20034 \$50,000. (Co-PI w/June Thomas)

USDS Bureau of Education and Cultural Affairs. FY 2004 Freedom Support Educational Partnerships Program with Eurasia. Grant duration 9/04 to 9/07. \$249,906. (Co-PI w/Norman Graham).

Michigan State University, Urban Planning Partnerships, \$10,000 for Practicum Projects from Grand Rapids, Flint, Saginaw and Webberville.

Michigan State University Extension grant for Urban Planning Partnerships, 2002-2003. \$50,000. (Co-PI w/June Thomas)

University of Massachusetts, Center for Economic Development. September 2001 to August 2002. \$7,500.

Michigan State University Extension grant for Urban Planning Partnerships, 2001-2002. \$50,000. (Co-PI w/June Thomas)

Michigan State University International Studies and Programs, Special Foreign Travel Fund award for presenting paper at the *World Planning Schools Congress*, Shanghai,, China, July 11-15, 2001. \$342.

Michigan State University, Urban Planning Partnerships, \$10,000 for Practicum Projects from Grand Rapids, Detroit, Saginaw and Lake Odessa.

Michigan State University Extension grant for Urban Planning Partnerships, 2000-2001. \$50,000. (Co-PI w/June Thomas)

University of Massachusetts, Center for Economic Development. September 2000 to August 2001. \$7,500.

South East Economic Development, Inc., "Neighborhood Revitalization Plan for Wealthy Street Neighborhood in Grand Rapids" April 2001. \$2,500

City of Grand Rapids, "Citizen Input and Evaluation of Master Planning Process for three West Side neighborhoods", April 2001. \$2,500

NorthStar Community Development Corporation, "Neighborhood Revitalization Plan for the Harmony Village Neighborhood in Detroit", April 2001. \$2,500

Old Forest Neighborhood Association, "Neighborhood Revitalization Plan for the Old Forest Neighborhood in Lansing", April 2001. \$2,500

City of Flint, "Housing assessment study for the Weed and Seed Neighborhood", April 2000, \$2,500

Odyssey House Non-Profit Corporation, "North Saginaw Street Commercial Corridor Study in Flint . April 2000, MANA Neighborhood Association "Neighborhood SWOT Analysis for the MANA Neighborhood in Grand Rapids", April 2000, \$2,500.

Corktown Commercial Development Corporation, "Corktown's Westside Industrial District assessment in Detroit", April 2000, \$2,500.

Cranston Street Neighborhood Association, "Cranston Street Commercial Corridor Study for Grand Rapids", December 1999, \$500.

Michigan State University Extension grant for Urban Planning Partnerships, 1999-2000. \$50,000. (With June Thomas)

University of Massachusetts, Center for Economic Development. September 1999 to August 2000. \$8,000.

MSU Extension (Detroit), "Housing relocation study for the Delray Neighborhood in Detroit" April 1999. \$2,500.

Bellevue Citizens Committee, "Feasibility Study for a Community Center in Bellevue". April 1999. \$2,000.

St. Johns Downtown Development Association, "Downtown Masterplan for St. Johns". April 1999. \$5,000.

Town of Williamstown, "Corridor Study for Williamstown". April 1999. \$500.

MSU Extension (Grand Rapids), "Economic Strategies Plan for Grand Rapids". April 1999. \$2,500.

Proposal for All University Research Grant "Downsizing In The Service Industries: How Do Displaced Employees Of Local Phone Companies Make A Living?" \$30,600. 1998. (Unfunded)

University of Massachusetts, Center for Economic Development. September 1998 to August 1999. \$7,500.

Michigan State University International Studies and Programs, Special Foreign Travel Fund award for presenting paper at the *Associated European Schools of Planning Conference*, Aveiro, Portugal, July 22-26, 1998. \$600

Lansing Old Town Organization, "Reuse feasibility study for the Bethlehem Temple and the Lansing School sites in the Old Town neighborhood in Lansing". December 1998. \$500
Grand Rapids \$2000

University of Massachusetts, Center for Economic Development. September 1997 to August 1998. \$7,500.

Tuscorora Township, "Economic Development Plan for Tuscorora Township, Michigan". April 1998. \$5,000.
Town of Charlotte, "Industrial Site Inventory for Charlotte, Michigan". April 1998. \$2,000.

MSU Extension "Renaissance Zones Baseline Analysis, Lansing, Michigan" April 1998. \$1,000.

Proposal for All University Research Grant "Downsizing In The Service Industries: How Do Displaced Employees Of Local Phone Companies Make A Living?" \$15,000. 1997. (Un-funded)

West Town Organization, "West Town Rental Housing and Grocery Store Assessment, Lansing, Michigan" December 1997. \$1,000.

MSU Extension (Lansing). "A Needs Assessment for Public Housing, Lansing, Michigan". December 1997. \$1,000.

MSU Extension (Detroit). "Hope Park Neighborhood Housing Assessment, Detroit, Michigan" and "All Saints Housing Neighborhood Assessment and Beautification Study December 1997. \$2,000.

Indian River Downtown Development Association, Indian River, Michigan. "Downtown Development Plan for Indian River". August 1997 to December 1997. \$5,000

University of Massachusetts, Center for Economic Development. September 1996 to August 1997. \$7,500.

Michigan Partnership for Economic Development Assistance, Michigan State University. "Technical Assistance to Michigan Communities". August 1996 to May 1997. \$5,000.

Mancelona Downtown Business Association, Mancelona, Michigan. "Economic Development Plan for Mancelona". January 1996 to May 1996. \$5,000.

Proposal for the All University Outreach Grant "Local Government Re-engineering Project", \$15,000. 1996 (Unfunded).

Michigan Partnership for Economic Development Assistance, Michigan State University. "Technical Assistance to Michigan Communities". August 1995 to May 1996. \$5,300.

Proposal for the All University Outreach Grant "Satellite Planning Programs", \$15,000. 1995 (Unfunded).

Lilly Teaching Fellowship, Michigan State University. August 1995 to June 1996. \$12,000 (Provost's Office \$6,000 + Department in-kind match).

Michigan State University International Studies and Programs, Special Foreign Travel Fund award for presenting paper at the *Livable Cities Conference*, Frieberg, Germany, September 5 - 9 1995. \$600

Michigan Partnership for Economic Development Assistance, Michigan State University. "Technical Assistance to Michigan Communities". August 1994 to May 1995. \$4,600.

University Center Grant, Economic Development Administration. "Business Attraction and Retention Strategies". August 1994 to May 1995. \$9,600.

Institute for Public Policy and Social Research, Michigan State University. "Economic Strategies Plan for Montcalm County". January 1995 to May 1995. \$2,800.

National Technical Assistance Grant, Economic Development Administration, US Department of Commerce. Co-Principal Investigator. University of Massachusetts and Michigan State University. "Benchmark Indicators for Economic Development" (with John Mullin) July 1995 to June 1996. \$53,000.

University Center Grant, Economic Development Administration, U.S. Department of Commerce. Principal Investigator and Grant Administrator. Center for Economic Development, University of Massachusetts (with John Mullin). July 1993 to June 1994. \$104,515.

University Center Grant, Economic Development Administration, U.S. Department of Commerce. Principal Investigator and Grant Administrator. Center for Economic Development, University of Massachusetts (with John Mullin). July 1992 to June 1993. \$102,000.

University Center Grant, Economic Development Administration, U.S. Department of Commerce. Principal Investigator and Grant Administrator. Center for Economic Development, University of Massachusetts (with John Mullin). July 1991 to June 1992. \$82,000.

University Center Grant, Economic Development Administration, U.S. Department of Commerce. Principal Investigator and Grant Administrator. Center for Economic Development, University of Massachusetts (with John Mullin). July 1990 to June 1991. \$46,000.

UNIVERSITY SERVICE AND ADMINISTRATION

Program Leader, Urban and Regional Planning Program, Michigan State University 2013-2016)

Dean's Advisory Committee, College of Social Science, Michigan State University 2008-11

Director Search-North Central Regional Center for Rural Development, Committee Member (September 2009)

Faculty Search Chair. Urban and Regional Planning Program, Michigan State University. 2009.

Faculty Search Committee Member. Global Urban Studies Program, Michigan State University. 2009.

School Advisory Committee. School of Planning Design and Construction, Michigan State University. 2007-2010.

Faculty Advisory Committee. Urban and Regional Planning Program, Michigan State University. 2004-2007.

Personnel Committee. Urban and Regional Planning Program, Michigan State University. 2000-2002.

Faculty Search Committee Member. Urban and Regional Planning Program, Michigan State University. 2000.

Director, Urban Planning Partnerships. Urban and Regional Planning Program, Michigan State University. 1998-present.

Advisory Committee to the Director. Urban and Regional Planning Program, Michigan State University. 1998-99.

Curriculum Committee Member. Urban and Regional Planning Program, Michigan State University. 1997.

Faculty Search Committee Member. Urban and Regional Planning Program, Michigan State University. 1995-97.

Ph.D. Program Evaluation Committee. Urban and Regional Planning Program, Michigan State University. October 1994 to 97.

Chair, Search Committee for URP Director. Urban and Regional Planning Program, Michigan State University. February 1995 to May 95.

PROFESSIONAL SERVICE AND ADMINISTRATION

Conference Committee for the Joint ACSP and AESOP conference in 2013. (2011-2013)

Presidents' Review and Appraisal Committee, Association of Collegiate Schools of Planning (ACSP). 2009-10

Track Chair. Association of Collegiate Schools of Planning Conference, Economic Development Track. (2003-2008).

Fulbright Scholar and Visiting Professor, Tartu College, Tallinn University of Technology, Estonia (2011-2012 while on sabbatical)