

ROBERT J. KLEINE

EDUCATION

Western Maryland College (now McDaniel College), B.A., Economics and History, 1963; American University, Business Administration, 1965-1966; Michigan State University, M.B.A., Finance, 1970

PREVIOUS PROFESSIONAL EXPERIENCE

2011-Preesent – Partner, Great Lakes Economic Consulting, Provide consulting services to a wide range of public and private organization. Prepared reports on municipal finance, indigent defense, juvenile justice, casino gambling, and the Michigan economy.

2006-2010 - Treasurer, State of Michigan, Responsible for managing a Department of 1,700 employees. The Michigan Department of Treasury is responsible for collecting all state revenue, managing state pension funds, overseeing local government finances and the property tax system, issuing and managing state debt, overseeing student financial aid programs including MET and MESP, preparing economic and revenue estimates, and developing and analyzing state tax policy. The State Treasurer serves as the chief economic and tax policy advisor to the Governor.

2001- 2006 - Kleine Consulting, Serve as economic advisor to Delta Dental Plan of Michigan and Michigan correspondent for *State Tax Notes*. Have prepared studies for a number of organizations including Michigan Judges Association, Public Sector Consultants, Public Policy Associates, Japanese Consulate, and Ann Arbor School District.

1985-2001- Vice President, Senior Economist, and Editor of Public Sector Reports. Responsible for revenue and economic forecasts, preparing issue papers and studies on tax and economic matters, and providing technical assistance to staff and clients. Conducts research and writes reports on policy issues for the firm and its clients. Manages research projects, which includes scheduling, client contact, supervision of project team, budget monitoring, and fulfillment of contract terms. Authored major reports on property tax exemptions, a proposed income tax for South Dakota, and state and local tax systems.

1998-2000 Taught graduate course in public finance at Michigan State University.

1988 Taught graduate class on school finance at Michigan State University.

1984-85 Senior Analyst in Public Finance, Advisory Commission on Intergovernmental Relations. Authored reports on cigarette tax evasion and the value-added tax. Prepared report on revenue and program turnbacks. Wrote article on federal tax reform for ACIR magazine.

1975-84 Director, Office of Revenue and Tax Analysis, Michigan Department of Management and Budget. Responsible for preparing state revenue estimates and economic forecasts, developing and analyzing tax proposals, and analyzing all legislation affecting state revenues or the Michigan economy. Played a major role in developing the Single Business Tax and "circuit breaker" property tax relief program. Directed the Governor's Task Force on Property Tax Revision. Selected outstanding employee in Budget Office in 1979. Supervised staff of eleven employees.

1976-77 Senior Analyst in Public Finance, Advisory Commission on Intergovernmental Relations. Authored reports on cigarette bootlegging, the Michigan value-added tax, and regional economic growth and state tax competition. Prepared a primer on state and local income taxes, drafted legislation to implement cigarette bootlegging recommendations, and delivered papers on property tax relief and state tax incentives.

1966-1975 Economic Analyst, Michigan Budget Office. Prepared revenue estimates and economic forecasts. Assisted in preparing governor's economic report and monthly reports on revenues and economic developments. Assisted in developing and analyzing tax proposals. Analyzed economic and tax legislation. Assisted in implementing Planning, Programming, and Budgeting System, including preparation of cost-effectiveness analyses. Served as chief of Revenue Research Section from 1972 to 1975. Supervised three employees.

1965-1966 Assistant Trust Officer, Riggs National Bank, Washington, D.C. Assisted in managing individual trust portfolios. Managed common trust fund. Evaluated investment worth of selected securities. Monitored economic and investment developments.

1963-1965 Lieutenant, U.S. Army Served as missile control officer in air defense artillery unit.

SELECTED CONSULTING REPORTS AND PUBLICATIONS

(A complete list of Public Sector Consultants and Great Lakes Economic Consulting publications is available upon request. Several of these publications were reprinted by other organizations.)

"*Someone to Watch Over me: State Monitoring of Local Fiscal Conditions*", with Carol Weissert and Phil Kloha, Vol. 35, No. 3, 2005.

"*Monitoring Local Government Fiscal Health: Michigan's New 10-Point Scale of Fiscal Distress*", Government Finance review, June, 2003.

"*Developing and Testing a Composite Model to Predict Local Fiscal Distress*", with Carol Weissert and Phil Kloha, *Public Administration Review*, May/June 2005.

"*A Detailed Examination of the Michigan Economy*", for the Japanese Consulate, April, 2002.

"*Michigan Charter School Initiative: from Theory to Practice*", with Nick Khouri and Laurie Cummings, Public Sector Consultants, Inc., February, 1999.

"*Economic Benefits of Michigan's Nonprofit Sector*", Public Sector Consultants, Inc., 1999.

"*Michigan School Finance Reform: a series of papers*" (with others), Public sector Consultants, Inc., 1994

"*Public Welfare Benefits: A Comparison*" (with Frances Spring), prepared for the Michigan Department of Social Services, August 1991.

"*A Proposal to Reduce the Federal Deficit and the National Debt*," *Public Policy Advisor*, Public Sector Consultants, August 17, 1990.

"*High Technology Employment Trends in Michigan*," *Public Policy Advisor*, Public Sector Consultants, October 22, 1990.

"*Profiling Michigan's School Districts*" (with Frances Spring), Public Sector Consultants, November 1989.

"U.S. State-Local Tax Systems: How Do They Rate?"; Public Sector Consultants, 1988.

"The Personal and Corporate Income Tax: An Evaluation for South Dakota," Public Sector Consultants, December 1988.

"Characteristics of a Balanced State-Local Tax System," in *Reforming State Taxes*. Denver: National Conference of State Legislatures, 1987.

"A Study of the New Jersey Property Tax System and Options for Change," Public Sector Consultants, June 1987.

"Tax Increment Financing: Effect on Local Government Revenue," *Public Policy Advisory*, Public Sector Consultants, May 1987.

"Michigan Property Tax Exemptions and Their Effect," Public Sector Consultants, July 1986.

"Characteristics of a Balanced State-Local System," in *Proceedings of the Seventy-Eighth Annual Conference. Denver: National Tax Association, 1985. pp. 134-43.*

"Cigarette Tax Evasion: A Second Look," *Advisory Commission on Intergovernmental Relations (ACIR), A-100. Washington, D.C.: March 1985.*

"Regional Growth: Interstate Tax Competition" (with others), *ACIR, A-76. Washington, D.C.: March 1985.*

"Strengthening the Federal Revenue System: Implications for State and Local Taxation and Borrowing" (with others), *ACIR, A-97. Washington, D.C.: October 1984.*

"National Consumption Taxes: The View from the States," *National Tax Journal (September 1984): 313-21.*

"A Different Approach to State Business Taxation: The Michigan Single Business Tax," *ACIR, M-114. Washington, D.C.: April 1978.*

"State-Local Tax Incentives and Industrial Location," in *Revenue Administration 1977. Washington, D.C.: Federation of Tax Administrators, 1977.*

"Cigarette Bootlegging: A State and Federal Responsibility." *Washington, D.C.: ACIR, May 1977.*

PROFESSIONAL ASSOCIATIONS (former)

National Association of State Treasurers
 National Association of Tax Administrators
 National Tax Association (Member of Property Tax Committee)
 Michigan Economic Society.

VOLUNTEER EXPERIENCES

Present - Treasurer, Michigan League for Public Policy
 Present - President – Treasurer, Eastminister Presbyterian Church
 Present - Chair of the Budget & Finance Committee, Lake Michigan Presbytery
 Present - Member, East Lansing Financial Team